

EGU 2020

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7<sup>th</sup> May 2020

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# Meeting our future mineral resource needs sustainably: A socio-technical transitions perspective

Nic Bilham

University of Exeter Business School /  
Camborne School of Mines



An update on my PhD project - work in progress...

...with special thanks to my friends in the geoethics community for  
their support and encouragement

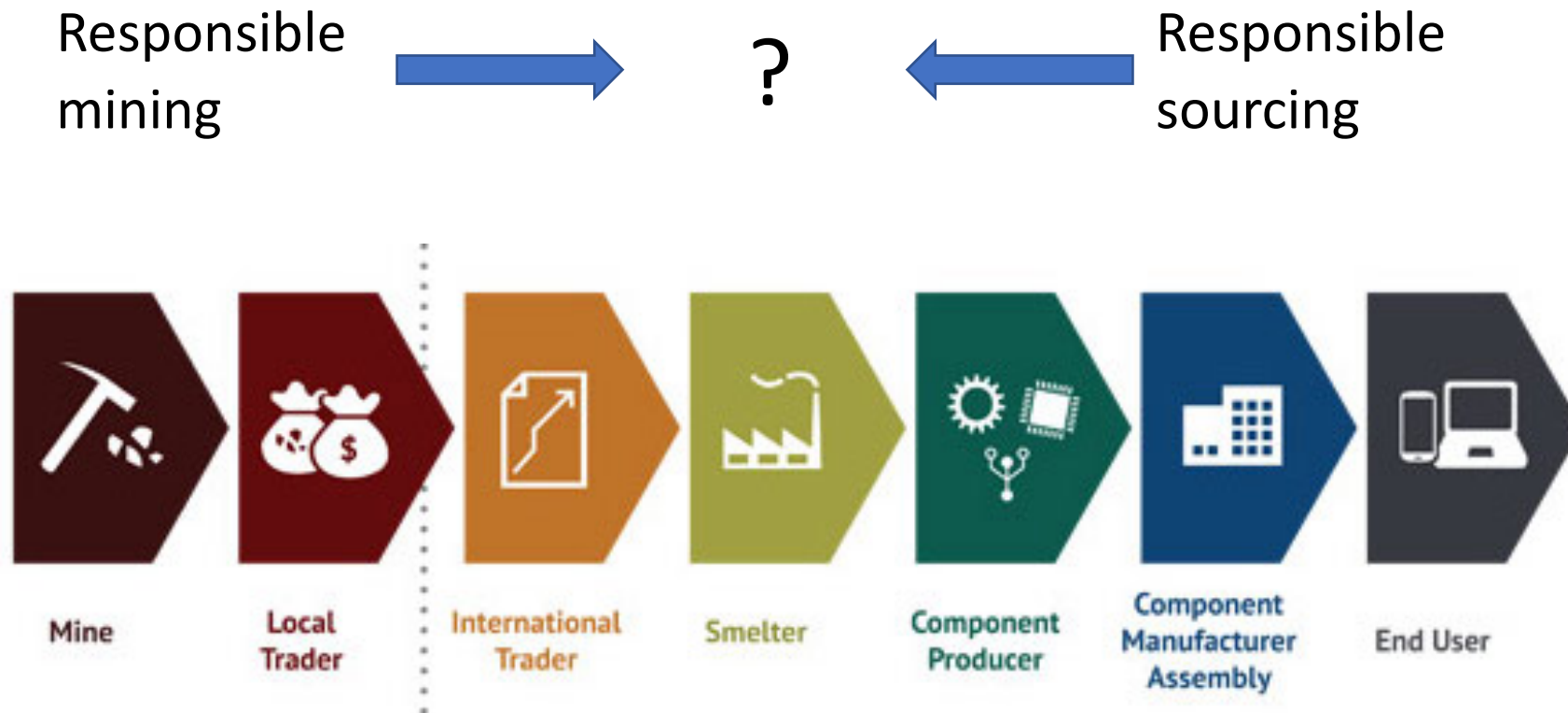
# We will continue to need metals and other mineral resources...



...for low-carbon energy and transport, smart technologies, global development...

...but the social and environmental impacts of mining can be enormous

Mineral supply chains are long, complex and opaque – so how can miners, manufacturers, investors and consumers cooperate?





# Many responsible mining/supply schemes...

 Cobalt Institute

**ICMM**  
International Council  
on Mining & Metals

**EITI** Extractive  
Industries  
Transparency  
Initiative

  
Towards Sustainable Mining  
Vers le développement minier durable

  
**ALLIANCE FOR  
RESPONSIBLE MINING**

**MMSD**

 **EQUATOR  
PRINCIPLES**

**IRMA**  
Initiative for Responsible  
Mining Assurance

 **LME**  
An HKE X Company

**e3 PLUS**  
A Framework for  
Responsible Exploration

 **Responsible  
Mining Index**

 **Responsible<sup>TM</sup>  
Steel** standards & certification

**asi** Aluminium  
Stewardship  
Initiative

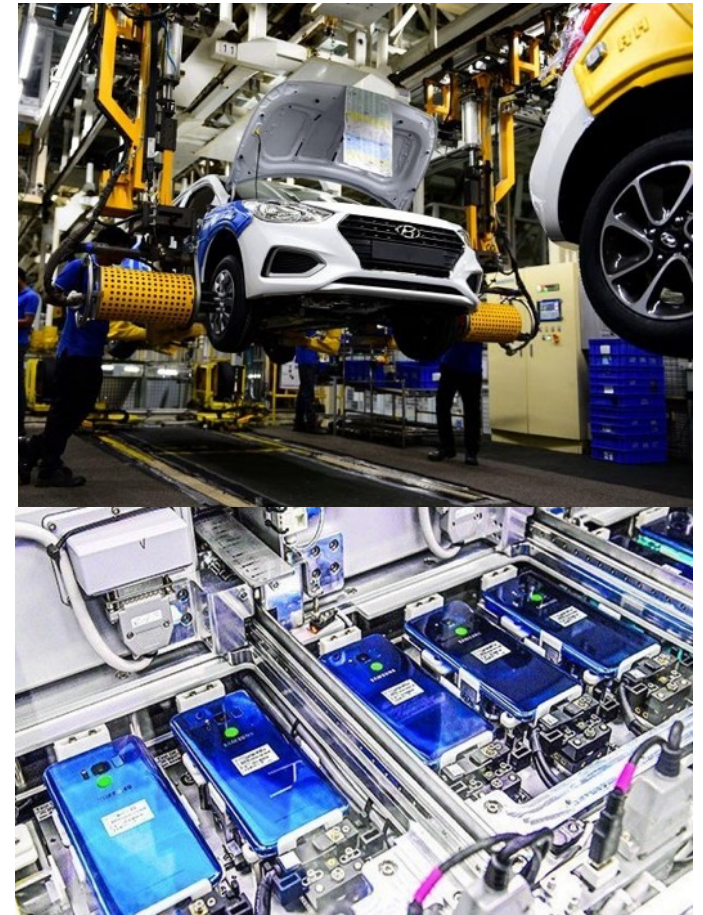
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...but these are rarely visible far down the supply chain, let alone by consumers!

# Responsible sourcing

- Manufacturing companies looking to de-risk their supply chains ('supply chain due diligence') – or even to leverage them to effect wider positive change
- Upstream intermediaries put under pressure to meet customer demand for higher standards
- An emerging shared priority – but not (usually) joined up with responsible mining
- Should include 'secondary resources' (from recycling, etc) – but rarely considered together



# A circular economy?

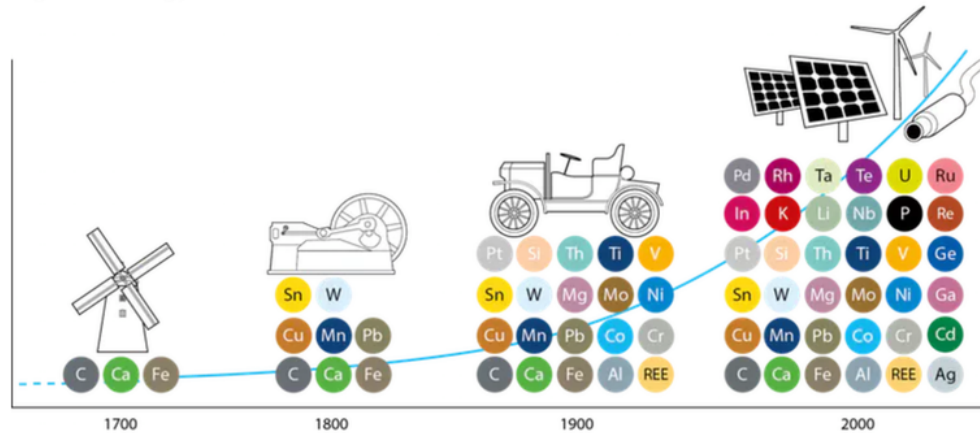


Clue: something is missing from this picture!

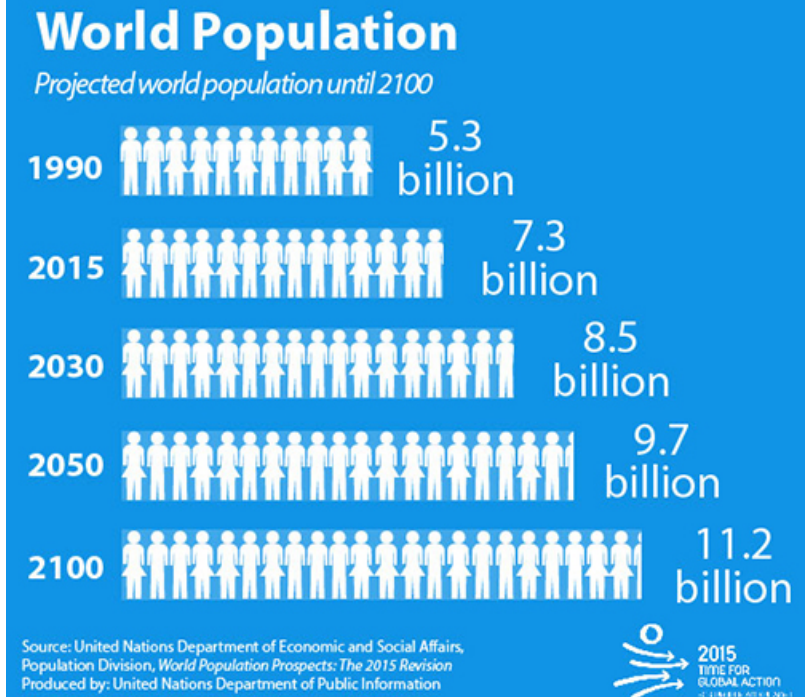


# So why not just recycle?

Ages of Energy



Ironbridge, 1781  
– residence time  
of resources in  
infrastructure can  
be long!

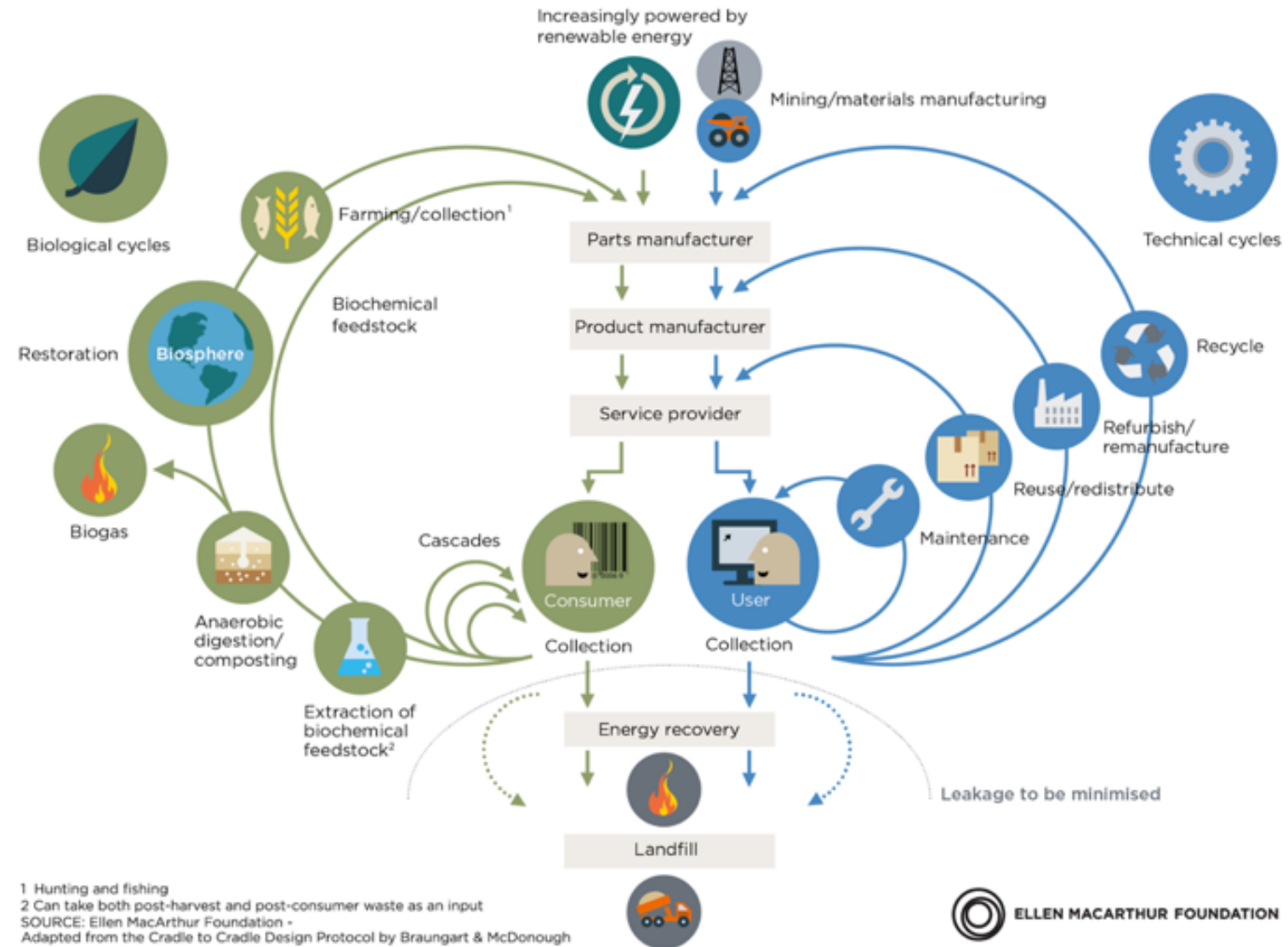


...achieving these goals will require minerals resources too!



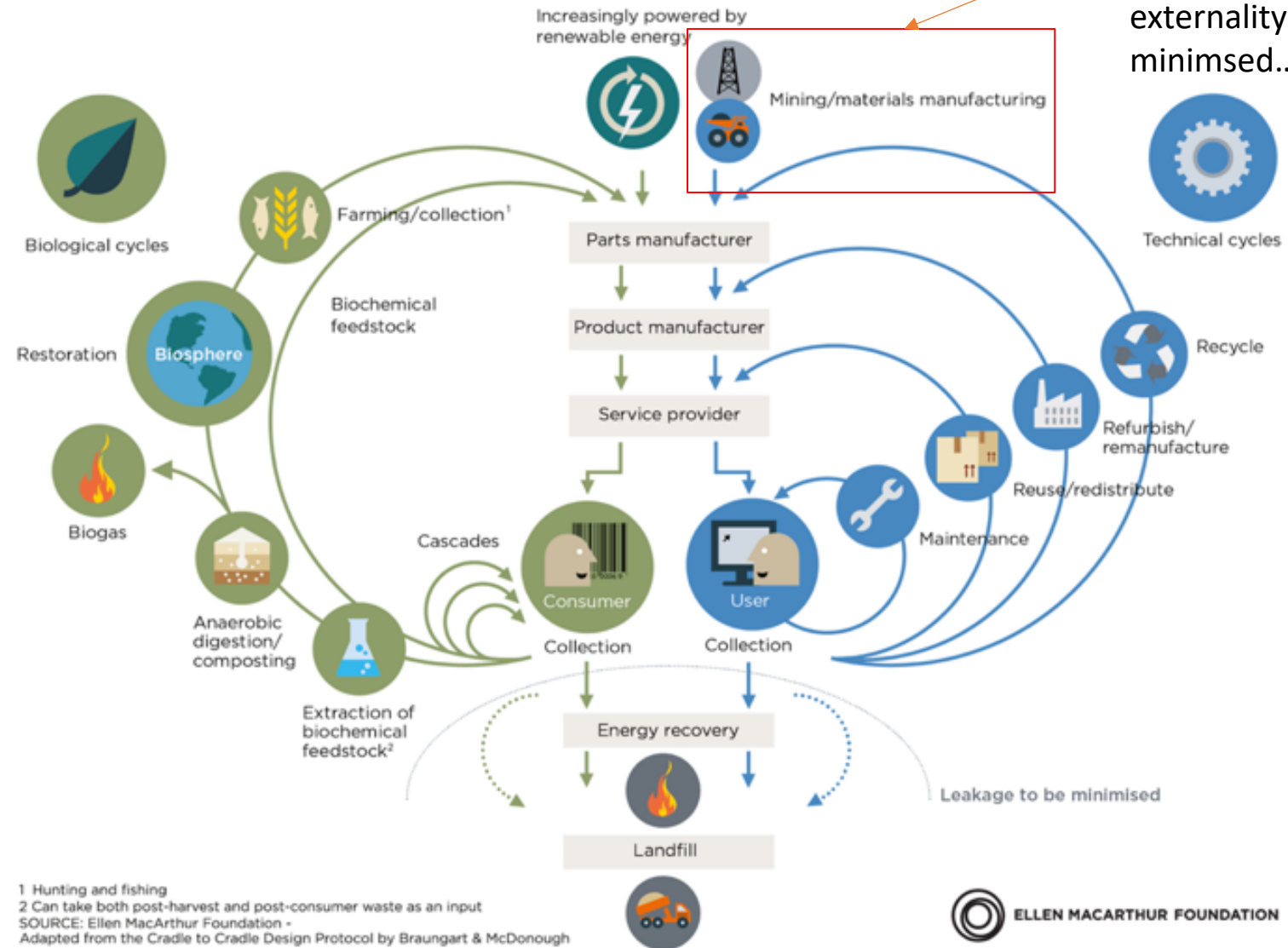
# A (more) realistic circular economy model

CIRCULAR ECONOMY - *an industrial system that is restorative by design*



# A (more) realistic circular economy model

CIRCULAR ECONOMY - an industrial system that is restorative by design



Aha! The need for material inputs to the circular economy is recognised – but still a marginal externality to be minimised...

# Moving towards a circular economy

## *Core principles:*

- Preserve and enhance natural capital
- Optimise resource yields
- Foster system effectiveness

## *Building blocks or stumbling blocks?*

- ‘Circular design’
- Transforming business models
- Decoupling value creation mechanisms from consumption of finite resources

# Responsible mining and the circular economy – shared principles and drivers

- Maximising resource efficiency (including energy and water inputs, resource recovery rates, benefit derived per unit of resource)
- Minimising waste (and its impacts), and extracted resources from waste streams
- Material stewardship – from the ground, through the supply chain and (multiple loops of) usage to end of life
- Common need for traceability and certification of materials
- Decoupling resource-dependent products, services and activities from their (negative) social, environmental and economic impacts
- Need to rethink traditional business models and identify new value creation opportunities
- Need to match (business-oriented) actor objectives with (sustainability) system objectives

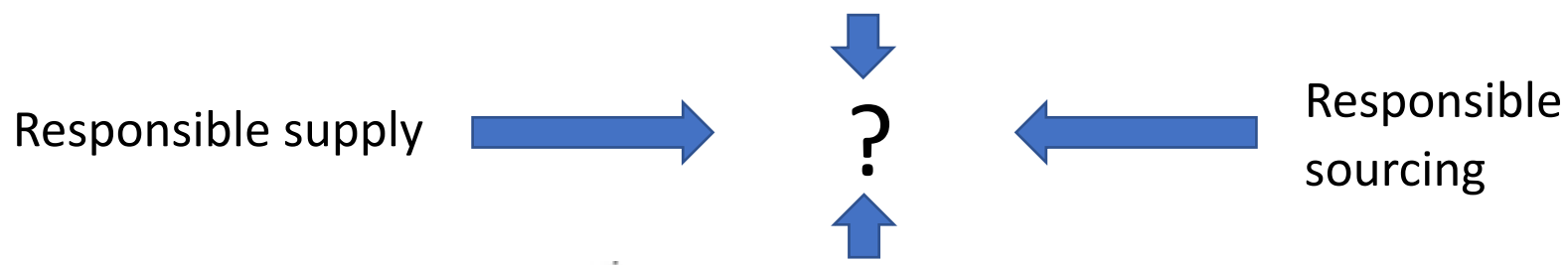
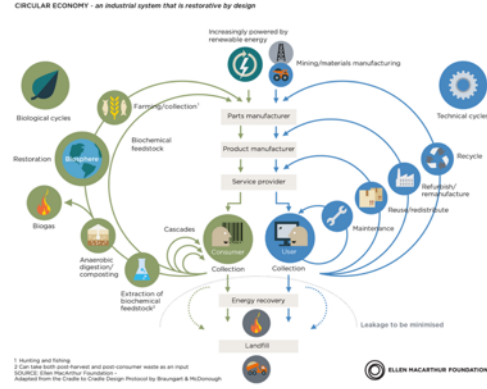


# Responsible mining and the circular economy – shared opportunities

- Extraction of resources from mine wastes (including tailings, waste rock, mine waters) ‘in real time’, i.e. as they are produced
- Extraction of resources from legacy mine wastes
- Applying mining know-how to ‘end-of-life’ resource recovery (e.g. the ‘urban mine’)
- Co-production of mineral resources with other resources (other metals, energy...)
- Co-processing of multiple waste/resource streams, e.g. CERE project – exploring opportunities to use acidic metal-rich run-off from coal mining waste to recover copper from e-waste
- Innovation in energy and water efficiency, waste minimisation, etc...

# A holistic view of responsible mineral resource management – can we bring these elements together?

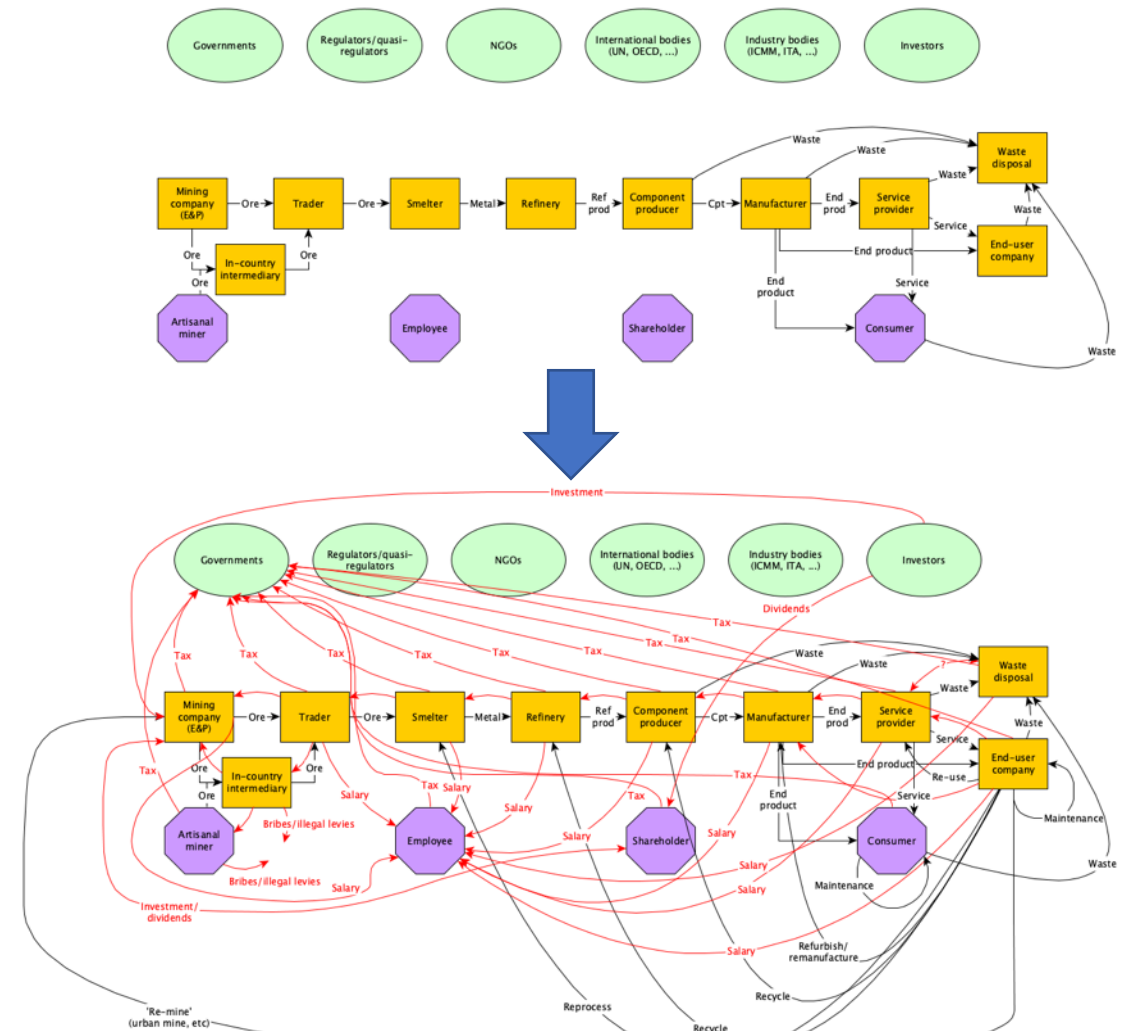
Circular economy / secondary resource production / recycling etc



Linear supply chains / primary resource production / mining

# My theoretical and structural framework

- Socio-technical sustainability transitions
- ‘Multi-level perspective’ (MLP – see next slide) – but with an open mind about structures and mechanisms, given this is a novel area of application
- ‘Toolbox’ of themes and concepts from multiple literatures – socio-technical transitions (including re linked/nested transitions), circular economy, sustainable supply chains, sustainable mining
- Initial mapping of what the transition to a (more) sustainable new minerals economy should look like, and system-level drivers and objectives (sample images only shown here)



# Socio-technical transitions and the multi-level perspective

- Socio-technical configurations – technologies embedded with actor practices, regulation, industry networks, markets, meanings...
- ‘Lock-in’ and path dependency – how can radical new technologies emerge and break through?
- Multi-level perspective (MLP) – interaction of protected innovation ‘niches’, which are shaped by (but may break through into) socio-technical regimes, which in turn interact with wider political, social and economic landscapes – see Geels (2002) and many subsequent publications
- Initially mostly applied to energy and transport
- More recent work has broadened this focus, questioned (over-specified and under-determined) mechanisms, and considered additional factors and alternative modes of change
- Health warning – not previously applied to mineral resources, so some mechanisms/theory may not apply...

Geels, F (2002) Technological transitions as evolutionary reconfiguration processes: a multi-level perspective and a case-study. *Research Policy*, 31, 1257-1274.



# Research approach

- 3 case studies – organisations in different parts of the ‘resources ecosystem’ with a commitment to responsible/sustainable sourcing and supply of minerals (metals) from mined and CE sources:
  - A mining company (also involved in developing CE activities)
  - A global technology (services and manufacture) company
  - Aluminium Stewardship Initiative (certifies sustainability standards across the whole supply chain, including reprocessing/recycling)
- How are they working towards more sustainable sourcing, supply and stewardship of mineral resources (current and planned activities)?
- What are the drivers, barriers, dependencies, opportunities and risks?
- Interviews within lead organisations and across their networks; documentation

# Abductive analysis

- Combines deductive and inductive approaches
- Iterative...
  - ...emergent concepts and themes from my data
  - ...a priori concepts and themes from literature (socio-technical transitions, but also from other relevant bodies of literature, e.g. circular economy, sustainable production and consumption, supply chain due diligence)
- ‘Pattern matching’ or ‘double-fitting’ of observations and elements of theory
- Feed back to further data collection (new and existing interviewees), further data analysis, further theory searching
- How can emerging theory inform understanding of observations and cases?
- How can observations, and concepts and themes derived from these, inform theory?

# Expected outputs

- Theoretical:
  - Initiate development of a socio-technical sustainability transition framework for mineral resources, to support future research and practice
  - Contribute to wider theoretical and methodological debates in transitions scholarship, especially with respect to novel areas of application
- Practical:
  - Refine ‘mapping’ of the transition to a sustainable new minerals economy – an empirically and theoretically informed picture of what it should look like and how we should be trying to get there
  - Improve understanding of potential transition pathways for case study organisations and relationship to emergent system-level transition pathways

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